

**3 -7 NOVEMBER  
ROTTERDAM & UTRECHT  
THE NETHERLANDS**

**Rotterdam School of Management - Erasmus University  
Utrecht University**

# **10<sup>th</sup> EMES conf<sub>2025</sub>**

## **SCALING THROUGH COMMUNITIES:**

**The Role of  
Social Entrepreneurs  
and Social Enterprises  
in Boosting  
Societal Transitions**



**Program Practitioners' Day - 4 Nov**

 **10<sup>th</sup> EMES International Research  
Conference on Social Enterprise**  
**EMES events**

# Schedule at a glance

Tuesday, November 4<sup>th</sup>, 2025

All sessions until 17:00h are in the Theil Building.

08:00-09:00

REGISTRATION

09:00-10:30

PLENARY OPENING CEREMONY

10:30-11:00

KEYNOTE / ROOM: CB-1

11:00-12:30

GROUP PICTURE

<b>[1A] Poster Presentations</b> ROOM: CB-1	<b>[1B] SE Field 1:</b> Frameworks and Measurement ROOM: C1-2	<b>[1C] SE Ecosystems 1:</b> Cross-country & Comparative Studies ROOM: C1-3	<b>[1D] SE Ecosystems 2:</b> Urban and Regional Contexts ROOM: C1-4	<b>[1E] SE Inclusion 1:</b> Migration and Integration ROOM: C1-5	<b>[1F] Financing SE 1:</b> Crowdfunding and Civic Finance ROOM: C2-1	<b>[1G] Communal SE 1:</b> Commons Creation ROOM: C2-2	<b>[1H] SE in Culture 1:</b> Development in the Arts ROOM: C2-6	<b>[1I] Practitioners' Lab 1:</b> Scalable and Inclusive Cooperation Knowledge Co-creation by Social Entrepreneurs, Cooperatives, Young People, Policymakers and Academics ROOM: C2-5
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12:30-13:30

LUNCH

13:30-15:00

BOOK SIGNING & THESIS PRESENTATIONS

<b>[2A] SE Research 1:</b> Social Innovation for Justice and Sustainability ROOM: C1-1	<b>[2B] SE Ecosystems 3:</b> Organizational Legitimacy & Membership ROOM: C1-2	<b>[2C] SE Ecosystems 4:</b> Policy frameworks, Regulation & Institutions ROOM: C1-3	<b>[2D] SE for Systemic Change 2:</b> Agrifood Transitions ROOM: C1-5	<b>[2E] Sustainable SE 1:</b> Circular Economy and Social Enterprises ROOM: C1-6	<b>[2F] SE and Education 1:</b> SE and Teaching ROOM: C2-1	<b>[2H] Practitioners' Lab 2:</b> Accelerating and funding social enterprises across the globe ROOM: C2-2	<b>[2I] Practitioners' Lab 3:</b> Room to Scale: Energy Communities and Municipal Collaboration (sponsored by RVO and led by Energie Samen) ROOM: C2-5	<b>[2G] SE and Education 2:</b> Competencies and Educational Systems ROOM: C2-6
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15:00-15:30

COFFEE & TEA

15:30-17:00

<b>[3A] SE Research 2:</b> Cooperatives and the Social Economy ROOM: C1-1	<b>[3B] SE Field 2:</b> Civic Values and Indirect Impact ROOM: C1-2	<b>[3C] SE Ecosystems 5:</b> Institutional Change & Logics ROOM: C1-3	<b>[3D] SE Inclusion 2:</b> Inclusive Entrepreneurship ROOM: C1-4	<b>[3E] SE Cooperatives 1:</b> Resilience and Practice ROOM: C1-5	<b>[3F] Financing SE 2:</b> Blended Finance and Investor Dynamics ROOM: C1-6	<b>[3G] Communal SE 2:</b> Nature and Renewable energy ROOM: C2-1	<b>[3H] Practitioners' Lab 4:</b> Launch of the Citizen Collectives Supporters' lab of CollectieveKracht.eu (Session in Dutch) ROOM: C2-2
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19:00-21:00

CONFERENCE RECEPTION - AT BAR STROOM

The **Practitioners' Day** takes place at Erasmus University (Burgemeester Oudlaan 50).

All plenary & parallel sessions in Theil building and the lunch is in the Sports Building.

Find the buildings on the **EUR CAMPUS MAP**.

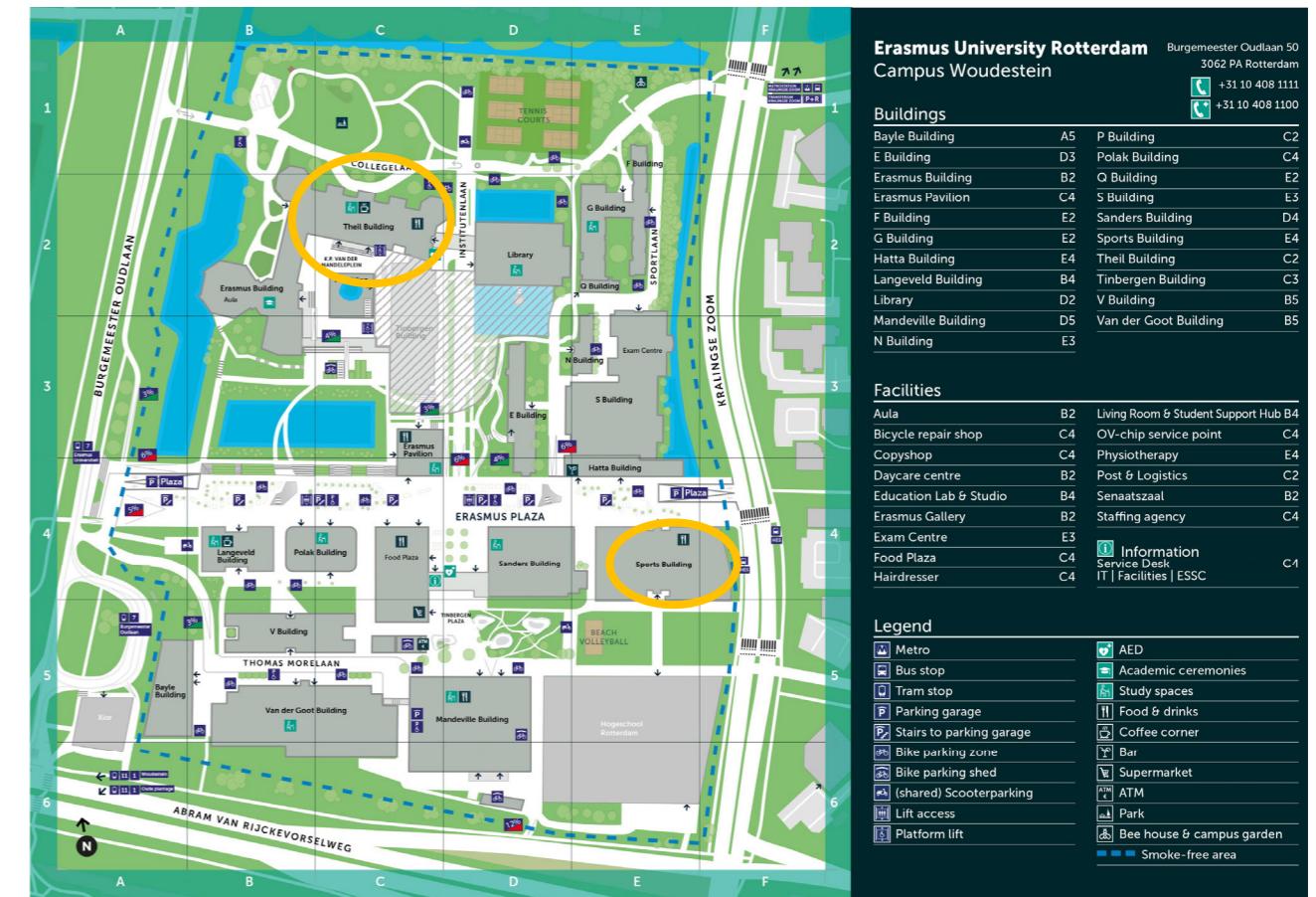
From Rotterdam Central, the campus can be reached with tram 1, 11, or 7.

Taking the metro? The campus is at walking distance from metro station Kralingse Zoom.

The **reception** is at a different location: Bar Stroom, Maasboulevard 102, Rotterdam

It is a 25 minute walk from the conference venue, or take tram 11/1 from Oude Plantage to

Willem Ruyslaan and walk another 10 minutes to the venue.



# PRACTITIONERS' LAB



Join Practitioners' Labs of the 10<sup>th</sup> EMES International Research Conference, where social entrepreneurs, researchers, and changemakers come together to tackle real-world challenges, co-create solutions.

*Responsible person: Karin Geuijen, Utrecht University*

## **PL 1: Scalable and Inclusive Cooperation Knowledge Co-creation by Social Entrepreneurs, Cooperatives, Young People, Policymakers and Academics**

**ROOM: C2-5**

*Chair: Niels Bosma*

*Participants / Speakers:*

- *Tatjana Brkic* – SOS 4 Sustainable Future
- *Ido de Vries* – Stichting Stadsgarage
- *Kurt van Katwijk* – Nova College
- *Manuela Paulmichl & Maud Brouwer* – Office for Cooperatives, Autonomous Province of Bolzano/Bozen – South Tyrol
- *Richard Lang & Giacomo Buzzao* – Competence Centre for the Management of Cooperatives, Free University of Bolzano/Bozen

Key questions that will be addressed include: What are the roles of knowledge in social entrepreneurial ecosystems? How can (young) social entrepreneurs be engaged in research and knowledge co-creation with academics? How can social entrepreneurs influence policy in light of structural barriers to knowledge co-creation among academia, practitioners, and policymakers? How to build inclusive, practice-based pathways in social entrepreneurship education? What role can public actors play in stimulating generational renewal in the cooperative sector? How can youth be reattracted to cooperatives?



## **PL 2: Accelerating and funding social enterprises across the globe**

**ROOM: C2-2**

*Chair: Karin Geuijen*

*Participants / Speakers:*

- *Jens Andersson* – IKEA Social Entrepreneurship
- *Jennifer Eschweiler* – Bertelsmann Foundation
- *Baptiste Vaseur* – European Network of Social Integration Enterprises (ENSIE)
- *Andreia Barbosa* – The Federation Humana People to People
- *Paula de Diego* – Social Economy Europe (SEE)
- *Neva Nahtigal* – RREUSE

Key questions that will be addressed include: What policies, partnerships, and funding mechanisms are most effective in enabling social economy actors to drive fair, green and digital transitions at scale? How to harness synergies between social economy and the circular economy to promote development, equality and resource justice? How can impact investors assess the results of their investments on social and environmental goals? In which way would a clear legal definition and/or certification and/or clear ecological, social and solidarity criteria facilitate the social and solidarity economy? How can Bertelsmann's IMMPACT Guide help to give tailored support to teams? How can the IKEA Social Entrepreneurship programmes best support social enterprises across different regions in the world and how can they manage and measure its impact?



### **PL 3: Enhancing collaboration between energy communities and their municipalities: introducing a 'Right to Grow'**

(Sponsored by RVO and led by Energie Samen)

**ROOM: C2-5**

*Chair: Thomas Bauwens*

*Participants /Speakers:*

➢ *Ilonka Marelis – REScoop, Energie Samen*

➢ *Irma Straathof – RVO/Duurzaam Door*

This Practitioners' Lab, led by Energie Samen (the Dutch national federation representing energy communities) and sponsored by RVO (Netherlands Enterprise Agency), explores how energy communities and municipalities can strengthen their collaboration to accelerate the local energy transition. Building on the 'Opgroeiruimte' (Room to scale) framework developed by Energie Samen and RVO, participants will exchange experiences, identify barriers and best practices, and co-develop strategies for effective partnerships between citizen-led energy initiatives and local governments.

### **PL 4: Launch of the Citizen Collectives Supporters' lab of CollectieveKracht.eu**

(Session in Dutch)

**ROOM: C2-2**

*Chair: Lukas Held*

*Participants /Speakers:*

➢ *Multiple members of Supporters' lab*

Knowledge exchange platform CollectieveKracht (Collective Power) launches a new lab, strengthening the field for citizen collectives even further. CollectieveKracht helps citizen collectives develop into resilient organizations by not only providing scientific, evidence-based knowledge and tools, but also by facilitating the dialogue between collectives and stakeholder groups during events, and by improving the mutual understanding through these partner labs. Connecting science to society is the main goal of platform CollectieveKracht and the new Supporters' Lab will contribute to that.

Platform CollectieveKracht was launched in 2022 by research group Social Enterprises & Institutions for Collective Action (SEICA), led by prof. Tine De Moor. During this session you will learn about the various ways in which members of the Supporters' lab support citizen collectives in their development and what their role in movement of citizen collectives is.

This Practitioners' Lab is especially interesting for: initiators / members of citizen collectives, (social) entrepreneurs, and scientists researching citizen collectives / cooperatives / commons / CBE's.

This session will be held in Dutch.



**Tuesday, 04/11**

## **08:00-09:00 Registration opens**

Theil building - Central Hall

**09:00 - 10:30**

## **PLENARY OPENING CEREMONY**

Theil Building - room CB-1

- › **Tine De Moor**, Erasmus University Rotterdam (EUR)
- › **Jantine Schuit**, Rector, EUR
- › **Nicole Göler von Ravensburg**, Frankfurt University of Applied Sciences & EMES
- › **Niels Bosma**, Utrecht University (UU)

## **KEYNOTE**

Theil Building - room CB-1

### **From Lone Heroes to Civic Wealth: Co-Creating Societal Impact Through Community Action**



› **Chair: Niels Bosma**, Utrecht University

› **Speaker: Sophie Bacq**, IMD

This plenary reimagines social entrepreneurship beyond the figure of the lone changemaker. Drawing on the Civic Wealth Creation framework, it explores how collaboration between communities, enterprises, and support systems generates sustainable economic, social, and communal wealth. Sophie Bacq will show how co-created action transforms communities and redefines lasting societal impact.

**SOPHIE BACQ**, Professor of Social Entrepreneurship and Coca-Cola Foundation Chair in Sustainable Development at IMD, is a globally recognized thought leader shaping the field through award-winning research, editorial leadership, and teaching.

**10:30-11:00 Group photo**

11:00 - 12:30

## SESSIONS 1

### [1A] Poster Presentations

*Posters will be on display in CB-1 for viewing throughout the entire day.*

*Chair: Thomas Bauwens, Erasmus Rotterdam University*

**ROOM: CB-1**

- Decolonizing Research in Social Enterprise: Feminism research, PAR, and Indigenous research methodologies in Action -  *Giselle Cruzado Melendez, The Australian National University*
- The Power of Collective Hybridity: Transforming Capital Markets to Address Grand Challenges -  *Satish Kumar, Indian Institute of Management Lucknow*
- Balancing Social and Commercial Logics: Exploring the Role Identity of Hybrid Professionals in Swiss WISE -  *Damaris Fischer, University of Neuchatel*
- Cultivating Entrepreneurial Agency and Capabilities in Vulnerable Women: The Role of Informal and Transversal Competencies in Entrepreneurship Education -  *Emma France, CNAM*
- Scaling-Out and Scaling-Back: Polish NGOs' Response to Ukrainian Refugees -  *Britton Buckner, Polish Academy of Sciences*
- Navigating the Ecosystem: A Comprehensive Toolkit for Strengthening Social Enterprise Support Organisations -  *Adeline de Jong, Euclid Network*
- Business Unusual: Redefining Crisis Response Through Market-Driven Solutions -  *Jacqueline Talevska, RMIT University*
- Women-Led Social Enterprises in Aboriginal Australia: Unlocking Potential -  *Giselle Cruzado Melendez, The Australian National University*
- The Work Integration Social Enterprise - Czech model Public-sector social enterprise? -  *Marie Dohnalova, Charles University, Prague*

### [1B] SE Field 1: Frameworks and Measurement

*Chair: Georgios Chatzichristos*

**ROOM: C1-2**

- SROI – A policy-relevant tool or a dark art? -  *Kemal Ahson, University of Helsinki*
- The core set of indicators of the REAS Social Audit and Balance: an ESG accounting method that shows the heart of social enterprises -  *Sergio España-Cubillo,*

*Xing Li, Utrecht University - Marc Becat, Xarxa d'Economia Solidaria de Catalunya -  Karen Gongora, Sara Martín, Independent Researchers - Paula Gorini, Javier Liras, Amaia Naveda, Susana Ortega, REAS*

- Evaluating Impact in the Social Economy: A Comparative Analysis of Assessment Methodologies -  *Ozge Ekinci, Zeynep Ozcam, Zeynep Elburz, Izmir Institute of Technology*

### [1C] SE Ecosystems 1: Cross-country & Comparative Studies

*Chair: Sílvia Ferreira*

**ROOM: C1-3**

- Mapping SE Ecosystems: Insights from 12 Countries -  *Asta Jurgutė, Eglė Butkevičienė, Kaunas University of Technology*
- Critical Views on Social Entrepreneurship in Turkey -  *Seda Muftugil Yalcin, Vrije Universiteit Amsterdam Pelin Sürmeli, Koc University*
- A Problematising Review of the Literature on Social Entrepreneurship in the Global South -  *Léna Prouchet, Copenhagen Business School*

### [1D] SE Ecosystems 2: Urban and Regional Contexts

*Chair: Danijel Baturina*

**ROOM: C1-4**

- Social Innovation Ecosystems in Brazilian Contexts: The Cases of Cuiabá, Florianópolis and Porto Alegre -  *Graziela Dias Alperstedt, Santa Catarina State University*
- Social Entrepreneurship and the City: A comparative analysis of municipal support policies and governance mechanisms in three European cities -  *Peter Vandor, Martin Mehrwald, Fabian Hobodites, Reinhard Millner, WU Vienna*
- Border-spanning social entrepreneurial ecosystems in rural EU cross-border regions -  *Hans Wevers, The Open University, The Netherlands*



11:00 - 12:30

## [1E] SE Inclusion 1: Migration and Integration

Chair: *Giulia Galera*

ROOM: C1-5

- Fostering Inclusion and Social Cohesion: The role of Social Enterprises in supporting refugee integration in the UK - *Maria Granados, Lilian Miles, University of Westminster*
- Pathways to sustainable refugee entrepreneurship: Insights from lived experiences and organizational support - *Ujal Ibrahim, University Canada West (UCW)*
- A reflexive embodied empathy approach to explore implications of social innovation processes for refugee integration by social enterprises - *Nadeen Purna, Oxford Brookes University*

## [1F] Financing SE 1: Crowdfunding and Civic Finance

Chair: *Kevin Curran*

ROOM: C2-1

- Crowdfunding: The Paradox of Rewarding Social Enterprises for Doing Good - *Jeanette Ng, Prague University of Economics and Business*
- Financing Participation: The Role of Civic Crowdfunding in Community Engagement in Poland and Austria - *Joanna Adamska, University of Gdańsk - Anna Fornalska, University of Applied Science IMC Krems*
- Investor types and campaign dynamics in investment crowdfunding: A herding and collective action perspective - *Helen Toxopeus, Utrecht University*

## [1G] Communal SE 1: Commons Creation

Chair: *Marina Novikova*

ROOM: C2-2

- Commons creation in urban heat islands – Exploring the use of Digital Twins in Real-world laboratories - *Nicole Göler von Ravensburg, Hannah Krugmann, Frankfurt University of Applied Sciences*
- Engaged research on citizen collectives in the Netherlands through an Extreme Citizen Science platform - *Lukas Held, Tine De Moor, Rotterdam School of Management, Erasmus University - Montserrat Prats-López, Open University*
- Visualizing the long-standing past of the current citizen collective movement by building a taxonomy - *Tine De Moor, Marianne Groep-Foncke, Rotterdam School of Management, Erasmus University*

## [1H] SE in Culture 1: Development in the Arts

Chair: *Ellen Loots*

ROOM: C2-6

- Set Sail or Anchor Down? A Case Study of a Rural German Cultural Non-Profit Cooperative - *Julia Beideck, University of Cologne*
- Stories of work, sustainability, entrepreneurship and community development in the field of culture and the arts - *Ann-Sofie Koping Olsson, Malin Gawell, Södertörn University*
- Individual empowerment and community regeneration in participatory art: the project Saco da Baixa through the angle of the gift - *Sílvia Ferreira, University of Coimbra*

**PRACTITIONERS' LABS** are an innovative format where practitioners are invited to suggest topics relevant to their work and invited to discuss them, together with researchers. There are a total of four and they constitute an explicit invite to interdisciplinary dialogue and co-building as part of this conference.

## [1I] Practitioners' Lab 1

Chair: *Niels Bosma*

ROOM: C2-5

(See p. 36-37)

**12:30-13:30 Lunch**

LOCATION: Erasmus Sports Building

## 12:45-13:15 Book Signing & Thesis Presentations

LOCATION: Erasmus Sports Building

(See E4 in the campus map)



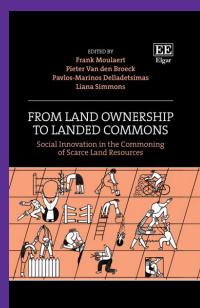
12:45-13:15

## Book Signing & Thesis Presentations

We are thrilled to announce the Book Signing Session at the 10th EMES Conference, where authors will present and discuss their latest contributions to the field of social enterprise. Don't miss this opportunity to meet the authors, explore cutting-edge research, and engage in lively discussions on topics such as social enterprise, impact measurement, and cooperative governance.

This year, alongside our much-loved Book Signing Session, we are introducing a special space for recent PhD graduates to share insights about their thesis in a unique, informal setting.

Featured books will be presented during the session — a perfect opportunity to discover new perspectives and connect with the authors. Presenting authors are marked in below.



**From Land Ownership to Landed Commons: Social Innovation in the Commoning of Scarce Land Resources**

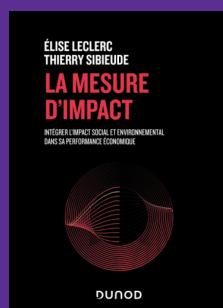
Frank Moulaert, Pieter Van den Broeck, Pavlos-Marinos Delladetsimas, Liana Simmons

Edward Elgar Publishing, HC  
2024, PB 2025



**Pembangunan Pertanian Berkelanjutan dalam Perspektif Sosial, Ekonomi dan Politik (Sustainable Agricultural Development: a Socioeconomic and Political Perspective)**

Yonariza Yonariza & Melinda Noer  
Andalas University, 2024



**La Mesure d'Impact: Intégrer l'impact social et environnemental à sa performance économique (in French; English summary available)**

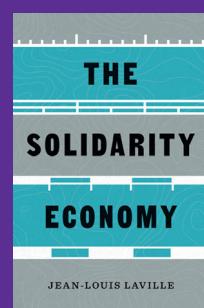
Elise Leclerc & Thierry Sibieude  
ESSEC / E&MISE Laboratory (research-based publication)



**Handbook of Cooperatives**

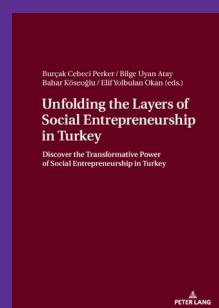
Johannes Blome-Drees, Nicole Göler von Ravensburg, Alexander Jungmeister, Ingrid Schmale, Frank Schulz-Nieswandt

Springer, 2023



**The Solidarity Economy**

Jean-Louis Laville  
University of Minnesota Press, 2023



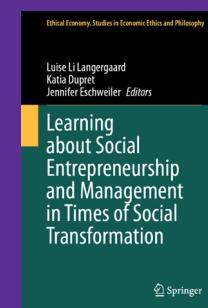
**Unfolding the Layers of Social Entrepreneurship in Turkey**

Burak Cebeci Perker, Bilge Uyan Atay, Bahar Köseoğlu, Elif Okan  
Peter Lang, 2025



**The Social and Solidarity Economy**

Timothée Duverger  
La Découverte / Cairn, 2025



**Learning about Social Entrepreneurship and Management in Times of Social Transformation**

Langergaard, Luise Li, Dupret, Katia and Jennifer Eschweiler  
Springer, 2023



**Social Entrepreneurship in Deutschland**

Philipp Kenel, Jennifer Eschweiler, Helga Hackenberg & Michael Wihlenda (HG.)  
UTB



13:30 - 15:00

## SESSIONS 2

### [2A] SE Research 1: Social Innovation for Justice and Sustainability

Chair: *Frank Moulaert*

ROOM: C1-1

- Justice in an interlinked world: (un)doing (in) justices through social innovation in sustainability transformations - *Marina Novikova, Franziska Ehnert, Leibniz Institute of Ecological Urban and Regional Development (IOER)*
- How Can Social Innovation Contribute to Just Sustainability Transitions? Exploring the Transformative Potential of Social Innovation for Justice and Sustainability - *Flor Avelino, Tessa de Geus, Bonno Pel, Utrecht University - Julia Wittmayer, Erasmus University Rotterdam*
- Mapping the invisible: defining the "actorscape" through value influence, creation, and capture in transformative sustainability projects - *Charlotte Demonsant, Katrin Merfeld, Helen Toxopeus, Utrecht University*

### [2B] SE Ecosystems 3: Organizational Legitimacy & Membership

Chair: *Alejandro Fortuny-Sicart*

ROOM: C1-2

- Community-Based Social Enterprises (CBSEs) as Place Leaders - *Katja Rinne-Koski, Merja Lähdesmäki, Anne Matilainen, University of Helsinki*
- The more, the merrier? Membership expansion and incumbents' boundary work divergence among Belgian foundations facing the emergence of social entrepreneurship platforms - *Benjamin Huybrechts, IESEG School of Management - Elodie Dassy, HEC Liège - University of Liège - Danielle Logue, UNSW*
- Identifying Social Enterprises without Using Corporate Form - *Elizabeth Searing, University of Texas at Dallas, Alessandro Montrone, University of Perugia, Simone Poledrini, University of Genoa*
- "The more, the better?" A configurational approach to social impact scaling strategies - *Dennis Imre, Leibniz University Hanover*

### [2C] SE Ecosystems 4: Policy frameworks, Regulation & Institutions

Chair: *Georgios Chatzichristos*

ROOM: C1-3

- Evaluation and impact assessment of measures supporting social enterprises in Hungary - *Luca Koltai, HÉTFA Research Institute*
- A regulatory system and the creation of entrepreneurial ecosystem for social enterprises - *Dhiyathad Prateepornnarong, National Institute of Development Administration*
- How does social economy scale? Insights from the analysis of four priority sectors in Wallonia - *Solene Sureau, ULB*

### [2D] SE for Systemic Change 2: Agrifood Transitions

Chair: *Sonia Marcos*

ROOM: C1-5

- Impacting conventional foodways with food democracy: Diverse scaling strategies in Alternative Food Networks - *Francesca Forno, University of Trento - Michela Giovannini, Free University of Bolzano*
- Bridging the mainstream-alternative divide in agrifood sustainability transformation: Proximity combinations in scaling innovations - *Alexandra Frangenheim, BOKU University Vienna*
- Scaling social innovations for transformative change: Insights from scaling pathways of Alternative Food Networks - *Louise Longton, Maastricht Sustainability Institute*

### [2E] Sustainable SE 1: Circular Economy and Social Enterprises

Chair: *Anaïs Perrilleux*

ROOM: C1-6

- Social and Solidarity Economy insights for the Circular Economy: A review - *Unai Villalba-Eguiluz, University of the Basque Country, UPV/EHU*
- Cooperatives' Engagement with Circular Business Models: A Qualitative Exploration of Values, Culture, and Governance - *Coralie Muylaert, ChairES UMONS*
- 230 Social enterprises in the transition to a circular economy - *S. Violeta Bouzada Nova, University of A Coruña*



13:30 - 15:00

## [2F] SE and Education 1: SE and Teaching

Chair: *Malin Gowell*

ROOM: C2-1

- Sparking social entrepreneurship education for youth aged 9-15 - *Maarten Hogenstijn, Ingrid Bruynse, Amsterdam University of Applied Sciences* - *Gaia Urati, InVento Lab* - *Berni Cullinane, Social Enterprise Academy*
- Education as a Catalyst for Global Social Entrepreneurship Practice: A Transdisciplinary Approach - *Tatjana Brkic, Saint Paul University*
- What do we teach when we teach Social Entrepreneurship? An analysis of the educational offering and teaching methods of European and Latin American universities - *Sergio Páramo Ortiz, Maastricht University* - *Millán Díaz-Fonc ea, Universidad de Zaragoza*

## [2H] Practitioners' Lab 2

Chair: *Karin Geujen*

ROOM: C2-2

(See p. 36-37)

## [2I] Practitioners' Lab 3

Chair: *Thomas Bauwens*

ROOM: C2-5

(See p. 36-37)

## [2G] SE in Education 2: Competencies and Educational Systems

Chair: *Anaïs Perrilleux*

ROOM: C2-6

- Beyond the social entrepreneur – competency profiles for successful social innovation - *Bram Oers, Philippe Eiselein* - *Dries Couckuyt, Odisee University of Applied Sciences*
- Understanding development pathways for Higher Education Institutions as enablers of social entrepreneurship and social innovation in the German ecosystem - *Daniel Krüger*, - *Katrin Bauer, TU Dortmund University*
- Embedding Social Innovation in Welfare Education: Insights from the Welfare Erasmus+ Project - *Steinunn Hrafnssdóttir* - *Stefanía Guðrún Kristinsdóttir, University of Iceland*

15:00-15:30 Coffee & tea

15:30 - 17:00

# SESSIONS 3

## [3A] SE Research 2: Cooperatives and the Social Economy

Chair: *Roger Spear*

ROOM: C1-1

- A Social Capital Perspective on Organizational Socialization in Cooperatives - *Nico Brandes, TU Braunschweig*
- Community Cooperatives as Species Innovation: An Evolutionary Approach - *Alessandro Narduzzo, Free University of Bolzano*
- International Research Colloquium on Cooperative: Interim Discussion Report - *Giulia Galera, EURICSE*

## [3B] SE Field 2: Civic Values and Indirect Impact

Chair: *Audrone Urmanaviciene*

ROOM: C1-2

- Civic wealth creation: Scale development and validation - *Sophie Bacq, Georgios Polychronopoulos, IMD*
- Measuring indirect social impact: a case study of a consultancy organisation in the social enterprise ecosystem - *Éva Révész, Andrea Toarniczky, Corvinus University of Budapest*, - *Boglárka Dőry, Ifua Nonprofit Partner*
- "The more, the better?" A configurational approach to social impact scaling strategies - *Dennis Imre, Leibniz University Hanover*



15:30 - 17:00

### [3C] SE Ecosystems 5: Institutional Change & Logics

Chair: *Philip Marcel Karré*

ROOM: C1-3

- Becoming and Escaping the Institutional Logics  
Template: On the Contingent and Evolving Nature of Social Enterprises in Latvia  
- *Mounia El Hajjari Borg*, Södertörn University
- Emergence of Field Boundary Ambiguity in Mature Fields: The case of the social economy in the EU  
- *Simon Meert*, HEC-ULiège

### [3D] SE Inclusion 2: Inclusive Entrepreneurship

Chair: *Linda Lundgaard Andersen*

ROOM: C1-4

- Navigating shifting ecosystem expectations around inclusive entrepreneurship: The case of an incubator for marginalized entrepreneurs in France - *Federica Fusaro, Nevena Radovynska*, emlyon Business School  
- *Benjamin Huybrechts*, IESEG School of Management
- The inclusivity paradox: why community-supported entrepreneurship does not reach everyone  
- *Julia Rothamel*, Leibniz Institute of Ecological Urban and Regional Development (IOER)
- Teaching Entrepreneurship to Vulnerable Women: How a Social-Oriented and Inclusive Pedagogy Helps Build Participants' Agency? - *Emma France*, CNAM

### [3E] SE Cooperatives 1: Resilience and Practice

Chair: *Frank Moulaert*

ROOM: C1-5

- Reciprocity, resilience and topicality of the cooperative model - *Luiz Gaiger*, Unisinos
- Cooperative resilience: understanding a diversity of practices - *Pau Bofill Sala, Frédéric Dufays, Cécile Godfroid, Charlotte Moreau*, UMons & HEC Liège
- Worker cooperatives' responses during negative times: employment, productivity and survival  
- *Esmeralda Gerritse*, UCLouvain

### [3F] Financing SE 2: Blended Finance and Investor Dynamics

Chair: *Helen Toxopeus*

ROOM: C1-6

- Blending Purpose and Profit: The Dynamics of Co-Investment Between Social and Financial Investors  
- *Nazli Massih*, IESEG School of Management - KU Leuven

- Unlocking Blended Finance: The Role of Venture Level Characteristics in Social (Enterprise) Financing  
- *Satish Kumar*, Indian Institute of Management Lucknow

- Designing an Islamic Blended Finance Model for Social Enterprises: Integrating Waqf and Social Forestry to Accelerate Societal Transitions in Indonesia  
- *Lisa Listiana, Tika Arundina*, Universitas Indonesia

### [3G] Communal SE 2: Nature and Renewable energy

Chair: *Philippe Eynaud*

ROOM: C2-1

- Renewable energy communities in Italy: between integration and prefiguration - *Natalia Magnani*, University of Trento - *Jacopo Sforzi*, EURICSE
- Narratives of enterprises for nature protection: Faces of the Socio-bioeconomy in the Amazon rainforest  
- *Juliana Rodrigues*, Aalto University & FGV-Eaesp
- Community forestry in the lenses of post growth and nature-based future, evidences from Indonesia  
- *Yonariza Yonariza*, Universitas Andalas, Padang-Indonesia

### [3H] Practitioners' Lab 4: Launch of the Citizen Collectives Supporters' lab of CollectieveKracht.eu (in Dutch)

Chair: *Lukas Held*

ROOM: C2-2

**19:00-21:00**  
**Conference Reception**

**LOCATION: Bar Stroom**

Maasboulevard 102, 3063 NS Rotterdam.

25 minutes walk from the conference venue, or take tram 11/1 from Oude Plantage to Willem Ruyslaan and walk another 10 minutes to the venue.

- **Welcome word by Eric Buckens**, Social Impact Fund ABN Amro

# ABOUT THE ORGANISERS & OUR JOURNEY



## EMES International Research Network (EMES)

EMES is a research network of 14 established university research centers and over 300 individual researchers from more than 50 countries. Together, they aim to gradually build an international corpus of theoretical and empirical, multi-disciplinary knowledge and methodologies around key "SE" concepts: social enterprise, cooperatives, social entrepreneurship, social economy, solidarity economy, and social innovation. EMES has conducted over 15 international comparative research projects and organizes international bi-annual conferences and PhD summer schools. Created in 1996, EMES opened its membership to researchers and PhD students worldwide and has held nine major international conferences and training schools since 2001. Additionally, EMES collaborates with international organizations and governments at all levels to advance the understanding of social enterprise and support evidence-based policy-making globally.



## Rotterdam School of Management, Erasmus University (RSM)

Over the past 50 years, RSM has firmly established its reputation as one of Europe's most international and innovative business schools. Founded in close collaboration with business, RSM has developed a reciprocal and supportive relationship with international companies. Its mission is to be a force for positive change in the world, guided by the United Nations' 17 Sustainable Development Goals as a framework for defining 'positive change'. Offering a distinct intellectual culture, RSM seeks to improve the practice of business and management through research, education, and active engagement with alumni, corporate partners, and society at large.

The Research Group "Social Enterprises and Institutions for Collective Action", chaired by prof. Dr. Tine De Moor, focuses on community-driven governance regimes in past, present and future, with special attention to systemic transitions, involving both social and ecological aspects, and a longitudinal approach. Through the stakeholder dialogue platform CollectieveKracht.eu they actively engage with Dutch society in sharing knowledge and creating new evidence-based insights. ICA-RSM is an institutional member of EMES.



## Utrecht University (UU)

Utrecht University is a comprehensive, international research university of high standing. Founded in 1636, UU has developed a strong connection to the city of Utrecht. Today, UU comprises seven faculties with over 40,000 students. The university strives to create a better world by researching complex issues across disciplines, connecting thinkers with practitioners, and applying new insights in practice. UU provides students with the space to develop themselves while making substantial contributions to society, both now and in the future.

## Sponsored by



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# CONFERENCE COMMITTEES & CONTRIBUTORS

Two scientific committees (local and international), together with the Co-Chairs and the Organizing Committee, were established to coordinate all preparation for the conference.

## Co-Chairs



➤ **Tine De Moor**  
Erasmus University  
Rotterdam, The Netherlands



➤ **Niels Bosma**  
Utrecht University,  
The Netherlands



➤ **Thomas Bauwens**  
Erasmus University  
Rotterdam, The Netherlands



➤ **Karin Geuijen**  
Utrecht University,  
The Netherlands



➤ **Nicole Göler von Ravensburg**  
Frankfurt University of  
Applied Sciences, Germany

## Local Scientific Committee

- **Flor Avelino** (Utrecht University)
- **Thomas Bauwens** (Erasmus University)
- **Frank Berkers** (Rotterdam University of Applied Sciences)
- **Niels Bosma** (Utrecht University)
- **Tine De Moor** (Erasmus University)

- **Jurian Edelenbos** (Erasmus University Rotterdam)
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- **Koen Frenken** (Utrecht University)
- **Karin Geuijen** (Utrecht University)
- **Philip Karr  ** (Erasmus University Rotterdam)
- **Ingmar van Meerkerk** (Erasmus University Rotterdam)

# International Scientific Committee

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- **Danijel Baturina** (University of Zagreb, Croatia)
- **Taco Brandsen** (Radboud University, The Netherlands)
- **Ella Callorda** (Catholic University of Louvain, Belgium)
- **Anna Ciepielewska-Kowalik** (Polish Academy of Sciences, Poland)
- **Millán Díaz** (University of Zaragoza, Spain)
- **Florence Degavre** (Catholic University of Louvain, Belgium)
- **Leendert de Bell** (University of Applied Sciences Utrecht, The Netherlands)
- **Frédéric Dufays** (HEC Liege/KU Leuven, Belgium)
- **Bernard Enjolras** (ISF, Norway)
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- **Malin Gawell** (Södertörn University, Sweden)
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- **Michela Giovannini** (Cooperative Competence Centre, Bolzano, Italy)
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- **Mary O'Shaughnessy** (University College Cork, Ireland)
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- **Marcelo Vieta** (University of Toronto, Canada)
- **Davorka Vidovic** (University of Zagreb, Croatia)
- **Fernanda Wanderley** (Instituto de Investigaciones Socio-Económicas, Bolivia)

# Organising Committee

- **Tamara Bilbija**, EMES Coordination Unit
- **Marianne Groep-Foncke**, Erasmus University, Rotterdam School of Management
- **Tessa Moolenaar**, Erasmus University, Rotterdam School of Management
- **Rocío Nogales-Muriel**, EMES Coordination Unit
- **René van Weeren**, Utrecht University

# OUR COMMITMENT TO SUSTAINABILITY

## Sustainability is at the heart of our conference

For the second edition in a row, we are a paperless event:

➤ The programme will not be printed but can be accessed on the official webpage both as a PDF and dynamic programme.

➤ No unnecessary printing will be used.

➤ All promotional materials will be provided digitally.

In addition, we are reinforcing our commitment through the following measures:

➤ **Water:** We will not supply disposable bottles during lunches and excursions. We kindly ask participants to bring their own bottles at all times. We will provide water stations for refilling.

➤ **Meals:** Lunches will be provided in eco-friendly brown bags. No single-use plastics will be used. Local providers are prioritized.

➤ **Transport:** We encourage attendees to use public transportation for travel. As part of this effort, the excursion day on Wednesday, 5 November will also serve as collective transport to Utrecht—combining sustainability with cultural discovery.

## Our Providers: Social Enterprises in Action

At the 10<sup>th</sup> EMES International Research Conference, we are proud to work with two social enterprises that embody our values of sustainability and inclusion.

**VANHULLEY** offers work-study programs for women distanced from the labor market, supporting them in building confidence, networks, and financial independence. By upcycling used materials like work clothing, banners, and flags into beautiful new products, they combine circularity with empowerment—the waistcoats worn by our on-site team were made by them with care.

## VANHULLEY



THE BAKERY WORKSHOP preserves the craft of traditional baking while creating opportunities for people of all ages who face

barriers to employment. By bringing together professionals, students, and local residents to bake side by side, they foster pride, community connection, and pathways into paid work. The lunches for our excursions are lovingly prepared by their team.

**BAKKERS**  
WERKPLAATS  
stichting  
**WIJ ZIJN ROTTERDAM**





# They made it possible:

## PARTNERS & SUPPORTERS

› **Local Organising Committee:** Marianne Groep-Foncke (EUR),  
René van Weeren (UU), Tessa Moolenaar (EUR)

› **Onsite Team – Supporting the Conference:**  
Lieke Bijlsma, Mathies Elfrink, Phoebe Geelen, Sasha Groep, Slavia Salinas,  
Janko Sawo, Rikke Severiens and Amal Tahiri.

› **EMES:** Tamara Bilbija, Emek Filogullari Benítez, Maria Alejandra Millán  
Franco y Rocío Nogales-Muriel

› **Communication & design:** Guiomar Sánchez Mill, David Rodríguez  
(Culbuks/EMES), Tessa Moolenaar (EUR)



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**10<sup>th</sup>** EMES International Research  
Conference on Social Enterprise  
EMES events

[www.emes.net](http://www.emes.net)